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Approved For Release 2006/09/25 : CIA-RDP80B01554R003400160004-8
The Director of Central Intelligence
Washington, D. C. 20505

29 AUG 1977

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MEMORANDUM FOR:

Mr. Andrew W. Marshall

SUBJECT:

Structure of the Intelligence Community

1. Attached is a rather wordy memo I derived after further study of your excellent preliminary draft memorandum summarizing the shortcomings of the intelligence community today. I hope this will begin to move some action in our quarters in your direction.

2. We are already proceeding with the merging of DDI with the NIO structure. As I indicated in the memo, we'll look at whether that can be a permanent divorce from the CIA.

3. I'd sure enjoy and appreciate another chance to visit on this and any other work you have done to fill in the plan of action. I am ready to go!

4. Thanks.



STANSFIELD TURNER

Attachment

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24 AUG 1977

MEMORANDUM FOR: Acting Deputy Director of Central Intelligence
Acting Deputy to the DCI
for the Intelligence Community
Deputy to the DCI for National Intelligence
Deputy Director for Intelligence, CIA
Director of Performance Evaluation and Improvement, ICS
[redacted] O/National Intelligence

FROM: Director of Central Intelligence

SUBJECT: Structure of the Intelligence Community

1. The attached memorandum on the structure of the Intelligence Community has a number of very challenging ideas. I wanted to share this with you as we go forward on the final details of our reorganization plan.

2. Some of the things that I would particularly like to pay attention to from this memo are:

a. Whether we need a specific "marketing" mechanism. If so, whether it should be under the Vice President for Production or elsewhere.

b. Whether in response to the complaint in this memo that we don't make adequate investment in human analytic capital, we should move with alacrity [redacted]

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c. With the billets being transferred over the next two years from DDO to DDI, I would hope we could overcome the complaint about lateral entry.

d. I'm counting on [redacted] to help us reduce the complaint on lack of contact with major research centers, think tanks, and universities.

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e. I'd appreciate a very brief report from Sayre Stevens and Les Dirks on how much R&D is actually being done in support of analysis today.

f. With respect to the suggestion that we have a staff unit under Production to analyze the management and strategy of our analytic program and how well it is doing, I hope Bob and Sayre will look carefully at this in the instruction of the new NIO/DDI organization.

g. With regard to the accusation that we have unnecessary layering in DDI, I'd appreciate it if Sayre Stevens would come in and explain to me the organizational substructure and the amount of layering that does exist and what alternatives were looked at when DDI was restructured by study.

h. With respect to the suggestion to split DDO and DDI, I'd appreciate it if Jack Blake would take a look at whether that can be done with justice to the individuals and their various rights and benefits. Can DDA be placed directly under the DCI, for instance, and provide all that support to everyone in the intelligence community who needs it.


STANSFIELD TURNER

Attachment

cc: DDS&T

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